



# **COMPANY PRESENTATION**



**HSBC LatAm SMid Cap Conference** 

Wednesday, June 26, 2013 - Thursday, June 27, 2013

# **Overview**

IT Industry in LATAM

Company Description

Financial Review

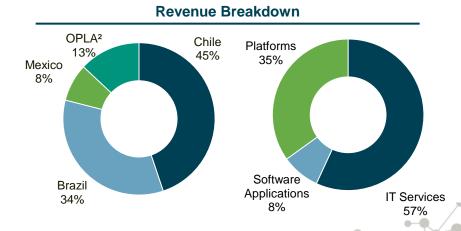
**Appendix** 



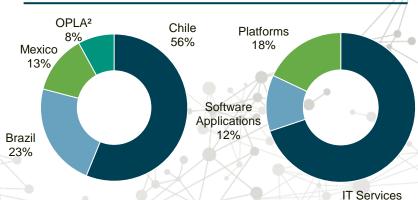
### **Company Overview**



- ✓ SONDA is the leading Latin American-owned IT services provider
- ✓ Founded in 1974 and headquartered in Santiago, Chile
- Presence in 10 countries in the region with main operations in Chile, Brazil and Mexico
  - 13,000+ employees regionally and over 5,500 in Brazil
  - Ability to deliver services in over 1,000 cities
- ✓ Diversified blue-chip client base
  - 5,000+ corporate clients in the region
  - High recurring revenue base
- ✓ Integrated one-stop shop business model
  - Comprehensive IT offering
  - Partnerships with worldwide leading technology suppliers
- ✓ Key financial metrics
  - 2012 Revenue: US\$ 1,419mm (26% CAGR since 2006)
  - 1Q2013 Revenue: US\$ 334mm
  - 2012 EBITDA: US\$ 244mm (26% CAGR since 2006)
  - 1Q2013 EBITDA: US\$ 58mm
  - 2012 Net Debt / EBITDA: 0.4x
  - 1Q2013 Net Debt / EBITDA: -0.3x







Source: SONDA's financial statements. Operational and financial data as of March 31, 2013

Note: Financial data translated to US\$ using the exchange rate as of March 31, 2013 of CLP/ US\$ 472.03.

OPLA Includes Argentina, Colombia, Costa Rica, Ecuador, Peru, Panama and Uruguay.

70%

### 38 Years of Successful Growth History



### Foundation (1974 – 1983)



- ✓ Foundation (1974)
- Joint Venture with Digital Equipment Corp.
- ✓ First full outsourcing services contract
- ✓ Applications for pension funds
- Applications for health insurance providers
- ✓ Banking industry applications
- ✓ First large systems integration project
- ✓ Launching of our first ERP





### International Expansion (1984 – 2005)



- ✓ Peru (1984) and Argentina (1986)
- ✓ Ecuador (1990) and Uruguay (1994)
- ✓ Traffic lights control system in Santiago and São Paulo
- ✓ Solutions for pensions funds in Argentina and Peru
- ✓ Banking projects in Indonesia, Thailand and Taiwan

















- ✓ Colombia (2000)
- Mobile telephony projects in Brazil, Argentina and Paraguay
- Brazil (2002), Costa Rica (2003) and Mexico (2004)
- New Chilean identification system (Chilean Civil Registry)

## Regional Consolidation (2006 →)

- ✓ IPO (2006)
- Payment solution for Santiago's public transportation system (Transantiago)
- Livestock traceability (Uruguay and Colombia)
- ✓ Web -based solution for government procurement (Chile, Colombia, Argentina, Panama)
- Acquisitions (2006-2009): Qualita in Mexico, Procwork in Brazil and Red Colombia in Colombia

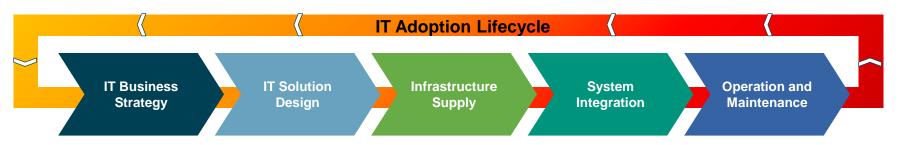


- ✓ Acquisitions (2010): Softeam, Telsinc and Kaizen in Brazil, NextiraOne in Mexico and Ceitech in Argentina
- ✓ Corporate Cloud Computing
- Acquisition of Quintec in Chile (2011)
- Payment solution for Ciudad de Panama's public transportation system (Metrobus)
- ✓ New Headquarter and Datacenter in Brazil
- ✓ Acquisitions (2012): Pars and Elucid in Brazil
- ✓ Construction of Datacenter in Chile

### **SONDA's Customer Value Proposition**



### SONDA has a strong focus in solving customers' business needs...



### ...through a wide range of solutions based on Information Technology

#### **IT Services**



- ✓ IT outsourcing
- Projects and systems integration
- ✓ Datacenter
- ✓ Cloud computing services
- ✓ IT infrastructure support
- Managed services

#### **Software Applications**



- ✓ Horizontal solutions
- ✓ Industry specific applications
- ✓ Application outsourcing
- ✓ Application management
- ✓ Implementation and support

#### **Platforms**



- ✓ Provision of infrastructure
- √ Value solutions

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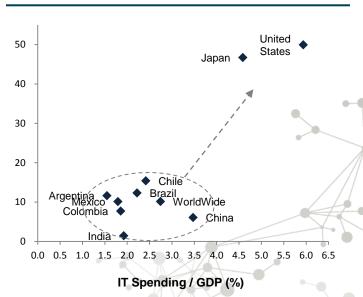
# Latin America, one of the fastest growing regions in the world

GDP per Cápita (USD Th)



- In Latin America, IT spending as a percentage of GDP is between 1.5% and 2.4%
- In developed economies, IT spending as a percentage of GDP is over 3% and can reach to 6%
- The gap between the two markets has been reduced in recent years, due to higher IT spending growth in Latin America
- In countries like Chile and Brazil, IT spending as a percentage of GDP is over 2%

# IT Spending as a Percentage of GDP (December 2012)



Source: IDC LA IT Spending Patterns: The Latin America Black Book 1Q2013

# Latin America, one of the fastest growing regions in the world

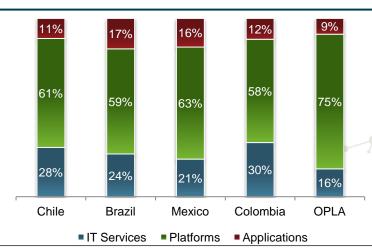


#### IT spending in LatAm is expected to grow at twice the rate than of the world between 2012–2015

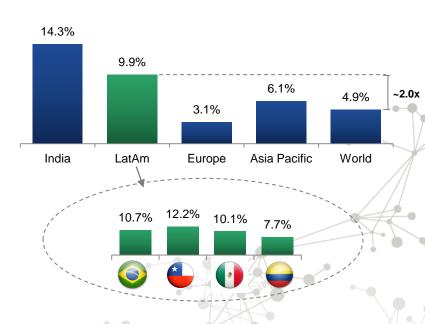
#### **Distribution of IT Investment - 2013**



#### **Business Lines Distribution of IT Investment - 2013**



#### IT Spending CAGR '12-'15



Latin America is still behind in IT adoption which gives plenty of room for double digit growth in the upcoming years

Source: IDC LA IT Spending Patterns: The Latin America Black Book 1Q2013

### **Favorable Outlook for IT Industry in Latin America**



9.9% CAGR (2012-2015) IT INDUSTRY IN LATAM

10.2%

CAGR (2012-2015) IN STRATEGIC MARKETS 10.7%

10.7%

BRAZIL CH

CAGR

2012-2015

12.2%

**CHILE** 

**CAGR** 

2012-2015

10.1%

**MEXICO** 

**CAGR** 

2012-2015

7.7%

**COLOMBIA** 

**CAGR** 

2012-2015







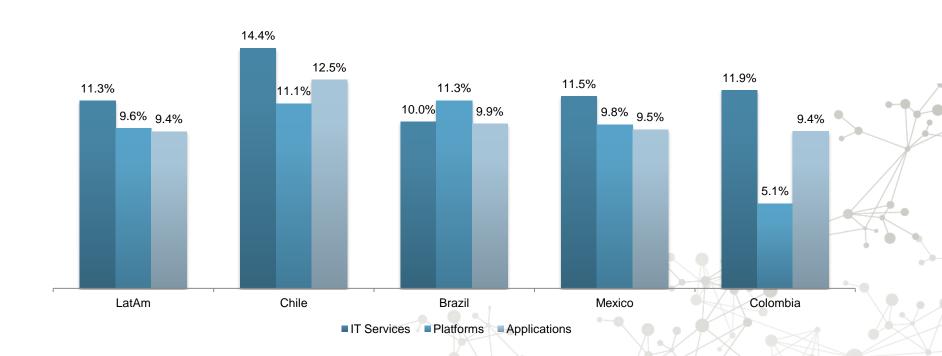


11.3% CAGR (2012-2015) IT SERVICES IN LATAM

### **Favorable Outlook for IT Industry in Latin America**



### **Projected CAGR % (2012-2015)**



Source: IDC LA IT Spending Patterns: The Latin America Black Book 1Q2013

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### **Company Description**





## **Leading Latin-American IT Services Company**



### SONDA is the largest Latin American-owned IT services provider



- √ The one-stop shop for IT Services in Latin America
  - Integrated solutions servicing clients at all stages of the IT adoption lifecycle
- ✓ Long-standing presence in the region, focusing on long-term relationships with corporate clients
- ✓ Presence in 10 countries and over 1,000 cities under coverage
  - 4th largest provider of IT services in Latin America behind main global players
  - Local competitors generally lack pan-regional presence
- ✓ Strong positioning in Chile and increasing share in the rest of the region, particularly in Brazil
  - Leader in Chile with ~22% market share in IT Services
  - Integrated regional services network, strongly position SONDA to take advantage of the expansion of the Latin American IT market
- ✓ Further consolidation in the region by acquiring and successfully integrating new acquisitions

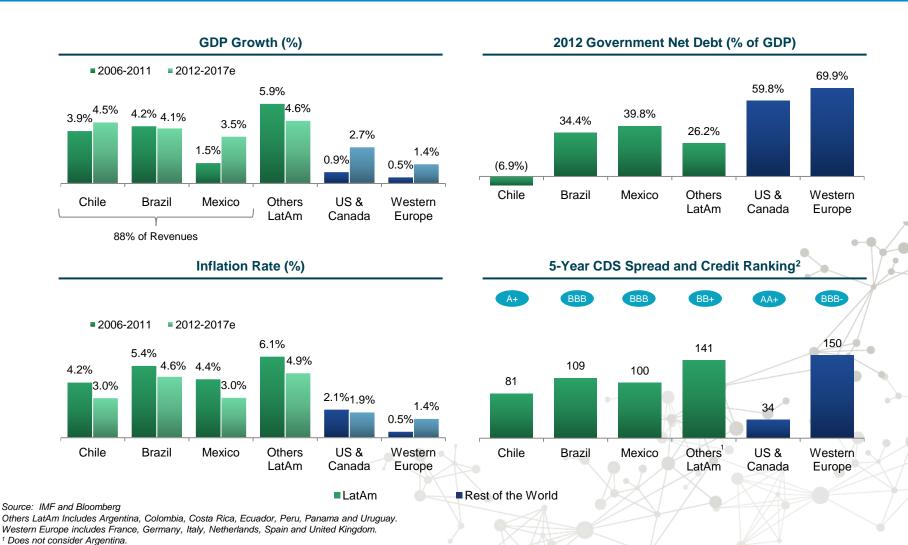


### **Presence in a Growing and Underpenetrated Market**



SONDA Operates in a Region with Strong Growth and Low Risk

<sup>2</sup> Based on 5-year YTD average CDS spread in bps, and credit ratings from S&P.



<sup>14</sup> 



# Diversified Blue-Chip Customer Base Basis for a Solid and Stable Revenue Stream



#### ✓ Client focus on blue-chip companies

- Large and medium size companies
- Regional clients

#### ✓ Long term relationship with clients

- Multiple contracts with clients that average 3 years
- Significant cross-selling
- ~2/3 of revenues derived from multi-year contracts and recurring revenue
- Most of solutions have countercyclical characteristics

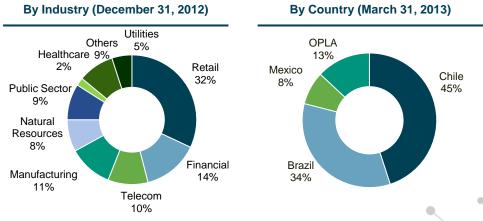
#### ✓ Client, industry and geographic diversification

- 5,000+ clients throughout the region
- 10 largest clients: Less than 23% of revenue<sup>1</sup>
- No contracted service represents more than ~4.0% of revenue<sup>1</sup>
- No significant industry concentration
- Balanced geographical revenue mix, with exposure to all sizeable economies in LatAm

#### ✓ Steady growth in new contracts signed

Source: SONDA <sup>1</sup> FY2012.

#### **Revenue Breakdown**



#### Some of our Blue-Chip Clients

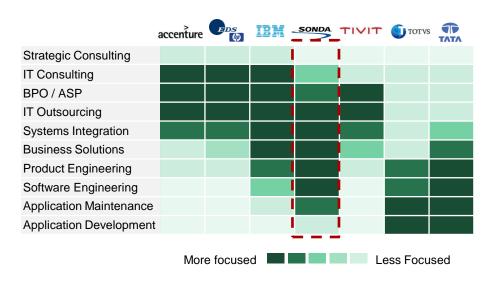
Retail	Financial	Telecom	Manufacturing
falabella.	Bradesco Santander  Banamex HSBC	oi Caro ETIM TELMEX	embraer Nestional Mestional Mestiona
Natural Resources	Public Sector	Healthcare	Others
CODELCO PETROBRAS	Manus (S)	i-med	Aeropuertos y ///// Servicios Auxiliares *  Sodex
VALE SECTION OF THE PROPERTY O	ISSSTE Une de Prepara Linstituto Nacional de Aprendizaje	Fonasa Endación Santa Fe de Bogotá	<b>₩</b> 世 <b>亚</b> 国



## **Integrated One-Stop Shop Business Model**



#### Wide Range of Products and Services offered with a World Class Category



- Unparallel capacity to deliver IT services through all the region
- ✓ Independent IT services provider with no restrains to offer the best technological solution available
- World-Class credentials













#### **World-Leading IT Partners**

- ✓ Regional alliances with the principal global technology vendors
  - Access to latest technology products
  - International best practices
  - Platform products serve as a base to provide other higher value-added services and to develop long-term client relationships























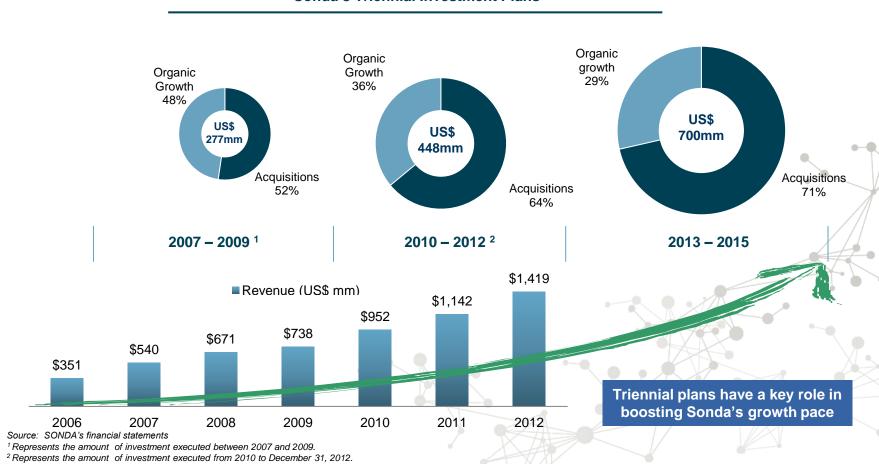
### **Opportunity to Continue Growing**



Successful triennial investment plans executed in the past

Since 2007, SONDA has invested over US\$303 mm in Capex for organic growth and US\$413 mm in acquisitions

#### Sonda's Triennial Investment Plans



<sup>17</sup> 



## **Opportunity to Continue Growing**



Clear M&A Strategy, Backed by Solid Execution

- ✓ Clear strategic rationale of increasing client base and enhancing IT offering
- ✓ Wide knowledge of the IT market and successful experience in acquiring and integrating IT companies
  - 30+ companies or businesses acquired since 1974, including 10 for \$413mm since IPO in 2006

#### **Acquisitions Since IPO**

Year	Target	Country	Focus / Rationale	EV/Sales
2007	PROCWORK	Brazil	<ul><li>Establish solid footprint in Brazil</li><li>Become a relevant regional SAP integrator</li></ul>	0.9 x
2008	<b>Ø</b> re <u>d</u>	Colombia	<ul><li>Establish solid footprint in Colombia</li><li>Boost IT services</li></ul>	0.4 x
	TELSING Colluboration Services	Brazil	<ul><li>Strengthen position in Brazil</li><li>Expand offerings of virtualization, communication and cloud computing services</li></ul>	0.6 x
	<b>(</b> KAIZEN	Brazil	Expand offerings of virtualization, communication and cloud computing services	0.4 x
2010	nextira <b>One</b>	Mexico	<ul> <li>Strengthen position in Mexico</li> <li>Expand offerings of virtualization, communication and cloud computing services</li> </ul>	n.a
	SOFTEAM	Brazil	■ Enhance offerings of fiscal solutions	0.9 x
	Сентесн	Argentina	<ul> <li>Increase presence in Argentina in IT infrastructure support</li> <li>Enhance geographic coverage</li> </ul>	0.4 x
2011	QUINTEC	Pan-regional	<ul> <li>Strengthen position in Chile and Colombia</li> <li>Complement current offering</li> <li>Boost access to a growing regional retail industry</li> </ul>	0.7 x
	AG	Brazil	Strengthen solutions offering for engineering and design industry in LatAm	0.7 x
2012	elucid	Brazil	■ Enhance regional offering of solutions for the utilities industry	1.1 x



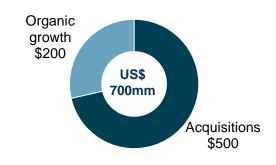
### **Opportunity to Continue Growing**



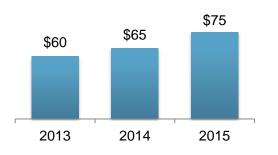
#### 2013 -2015 Triennial Investment Plan of US\$ 700 million

To continue developing SONDA's strategy of profitable growth, while maintaining a solid and stable financial position and taking advantage of growth opportunities in the IT industry in the region

#### 2013-2015 Capex Breakdown



#### **2013-2015 Organic Capex (US\$mm)**



#### **Organic Growth**

- ✓ Focus in medium and large size companies with a wide multi-brand offering approach
- ✓ Implement new Integration and IT Outsourcing solutions.
- ✓ Boost services with high value-added
- Target high growth IT spending industries in the region
- ✓ Increase wallet-share with strategic clients with high IT spending

#### **Inorganic Growth**

- Focus in LatAm with emphasis in Brazil, Mexico and Colombia, and opportunistic approach in other regions
- Enhance the client base, strengthen offerings and accelerate business growth
- Wide knowledge of the IT market and successful experience in acquiring and integrating IT companies



### **Solid Track Record of Financial Performance**

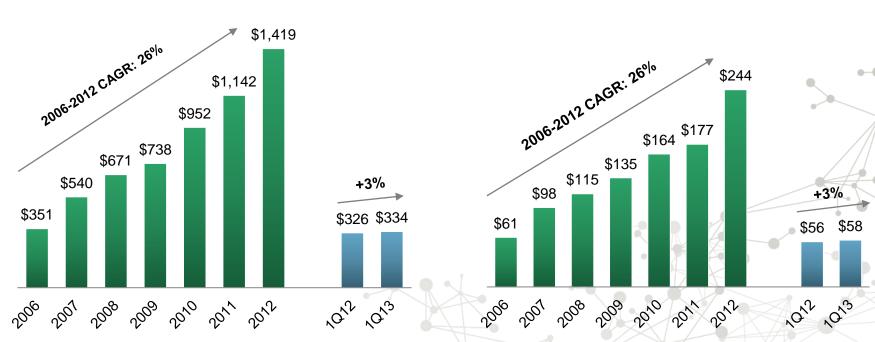


### Solid growth on the back of stable margins ...

- ✓ SONDA has been profitable every year since its foundation in 1974
- ✓ The Company has been able to maintain strong growth throughout the years

#### Revenue (US\$mm)

#### EBITDA (US\$mm)



Source: SONDA's financial statements

Note: Figures for 2006-2009 are under local GAAP, while figures for 2010 onwards are under IFRS.

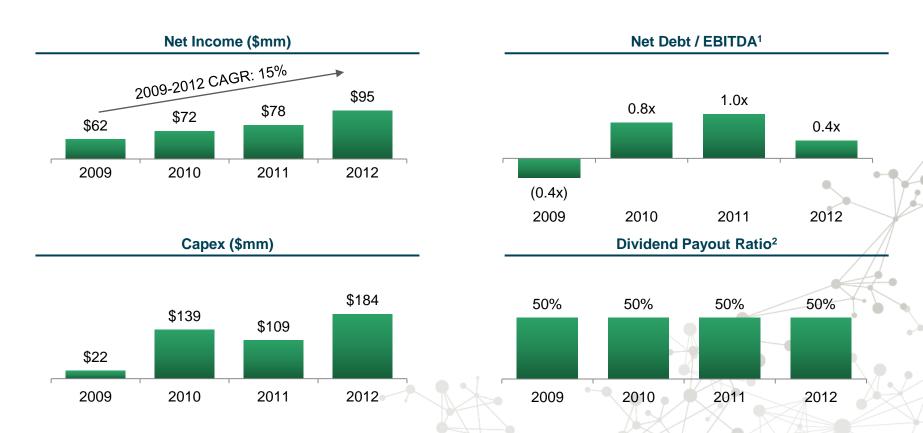
Financial data translated to US\$ using the end of period exchange rates (CLP/ US\$) of: 532.35 for 2006, 496.89 for 2007, 636.45 for 2008, 507.10 for 2009, 468.01 for 2010, 519.20 for 2011, 479,96 for 2012 and 472,03 for 2013.



### **Solid Track Record of Financial Performance**



#### ...coupled with profitability, low leverage and steady dividend payout ratio



Source: SONDA's financial statements and Bloomberg.

Note: Financial data translated to US\$ using the end of period exchange rates (CLP/US\$) of: 507.10 for 2009, 468.01 for 2010, 519.20 for 2011, 479.96 for 2012 and 472.03 for 2013.

<sup>&</sup>lt;sup>1</sup> Cash and cash equivalents for the calculation of Net Debt to EBITDA do not include short term investments.

<sup>&</sup>lt;sup>2</sup> SONDA's dividend policy since 2009 has been based on a 50% payout ratio. Dividends are actually paid in 2 semi-annual installments.



# Experienced Management Team Backed by a Strong Board with Solid Corporate Governance



### **High Standards of Corporate Governance**

- √ 3 Independent Directors out of a board of 9 members
- ✓ Entire board is elected every three years; cumulative voting is permitted for the election of directors
- ✓ Directors Committee with majority of independent directors for intercompany, audit, executive compensation matters and related party transactions
- ✓ Executive Committee composed of board members and senior executives to support the management in strategic planning, investment plans, business analysis, customer satisfaction, quality, human resources and marketing activities



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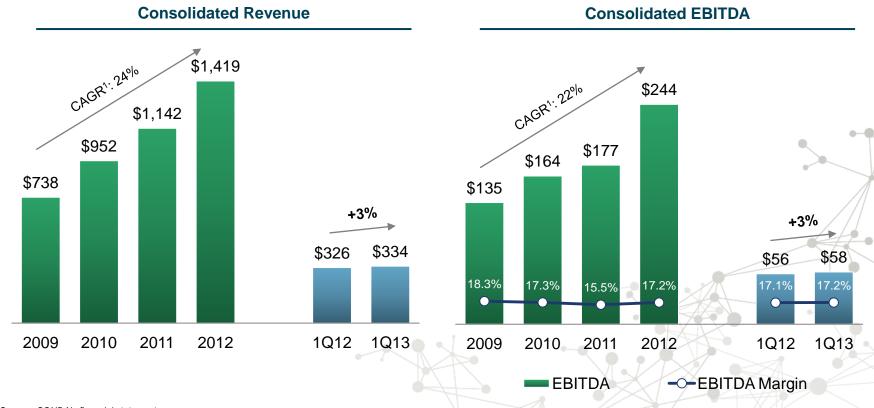


### **Revenue and EBITDA**



Consolidated revenue has grown 24% from 2009 to 2012, which has been accompanied by a growth of 22% in EBITDA margins, from 18.3% in 2009 to 17.2% in 2012

### (US\$ million)



Source: SONDA's financial statements

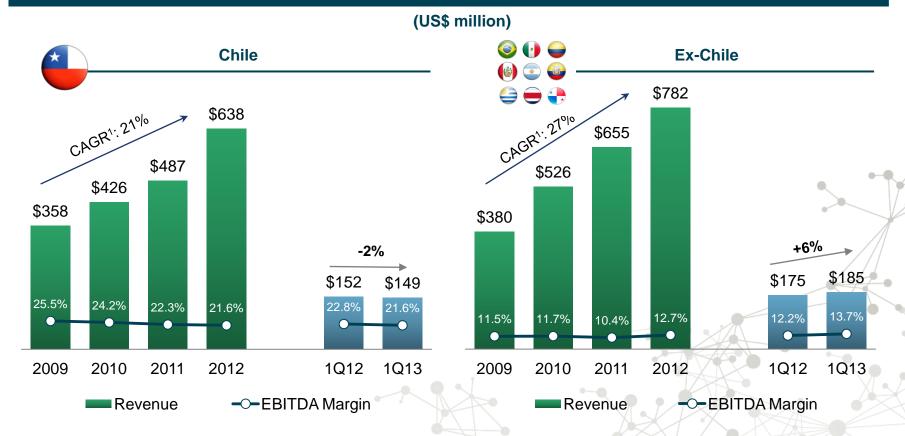
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### **Revenue and EBITDA**



Ex-Chile operations annual revenue growth rates over 25% with increasing EBITDA margins which drives consolidated growth and stabilization of margins...



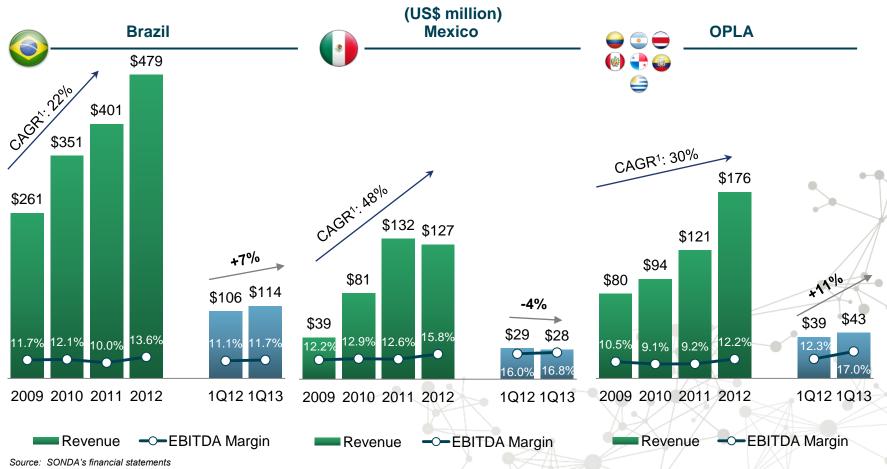
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### **Revenue and EBITDA**



# ...with a significant contribution from Brazil operations with annual revenue growth rates of 22% since 2009 and improving EBITDA margins



Note: Financial data translated to US\$ using the end of period exchange rates (CLP/ US\$) of: 507.10 for 2009, 468.01 for 2010, 519.20 2011 479.96 for 2012 and 472.03 for 2013. (1) CAGR from 2009 to 2012.

# **Financial Statements**

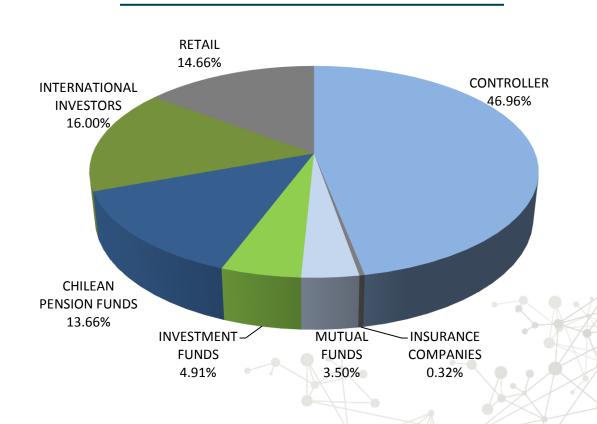


US\$ million	1Q12	1Q13	Var.%
Assets	1,472.6	1,567.6	6.5%
Total Current Assets	647.3	788.7	21.8%
Cash and Cash Equivalents	129.9	310.9	139.4%
Other Current Financial Assets	11.4	4.2	-63.0%
Trade Accounts Receivable and Other Receivables, Net	367.2	325.6	-11.3%
Other Current Assets	138.9	148.0	6.5%
Property, Plant and Equipment, Net	188.8	195.2	3.4%
Intangible Assets and Goodwill	502.3	497.3	-1.0%
Other Non-Current Assets	134.2	86.4	-35.6%
Liabilities	628.3	608.0	-3.2%
Financial Current Liabilities	46.0	49.9	8.5%
Other Current Liabilities	314.5	312.5	-0.6%
Financial Non-Current Liabilities	177.6	176.0	-0.9%
Other Non-Current Liabilities	90.3	69.6	-23.0%
Total Shareholders' Equity Attributable to Owners	834.2	948.3	13.7%
Minority Interest	10.0	11,4	13.3%
Total Liabilities and Shareholders' Equity	1,472.6	1,567.6	6.5%

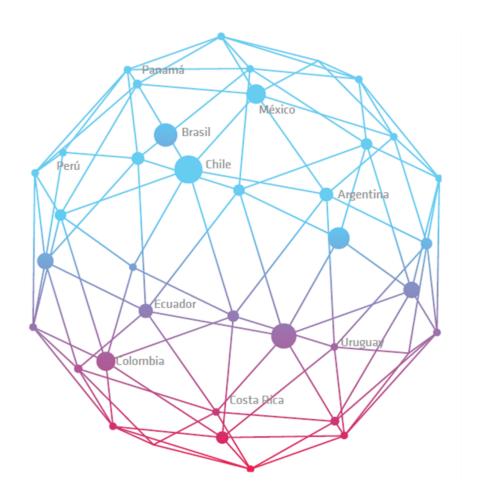
## **Ownership Structure**



### Ownership Structure (1)









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